

CALIFORNIA DEPARTMENT OF AGING

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September 26, 2012

Pamela B. Smith, Director
County of San Diego
Aging & Independent Services
5560 Overland Ave., Suite 310
San Diego, CA 92123

Dear Ms. Smith:

The Department has reviewed and approved your 2012-2016 Area Plan. We acknowledge you and your staff for your efforts in developing the Area Plan. Participation of the Governing Board, Advisory Council, and local community representatives is recognized as well.

Enclosed is the approved copy of your 2012-2016 Area Plan. We look forward to working with you in support of the goals and objectives in your Area Plan.

If you have any questions, please contact your assigned Lead Analyst, Beth Sloane, at (916) 928-7890 or via email at beth.sloane@aging.ca.gov.

Sincerely,

A handwritten signature in black ink, appearing to read 'Michael Alward'.

Michael Alward, Policy Manager
Program & Monitoring Team

cc: Ron Roberts, Governing Board Chair
Jack Duff, Advisory Council Chair